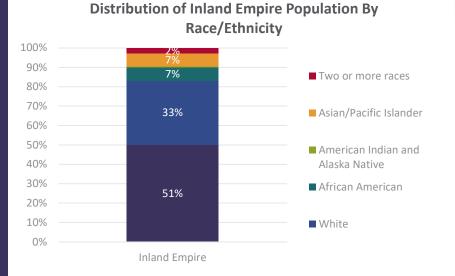
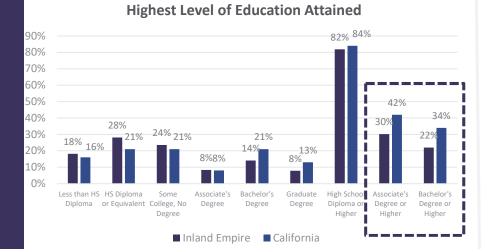
1 Inland Empire Regional Data and Analysis

The Inland Empire is similar to the Los Angeles region in demographics, but trails the state average in both educational attainment and A-G completion

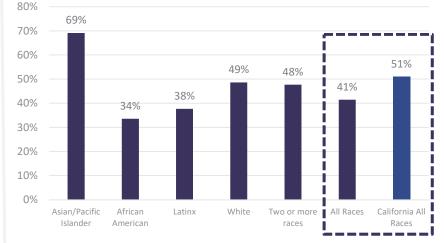


Note: In our research and equity frameworks we generally prefer the terms "Latinx" and "Black," but some data sources still use the terms "Hispanic," "Latino," and "African American." We keep the original term from the original data source in order to maintain fidelity to the data, for example, in the graph above.

Inland Empire Population Aged 25 and Older by



Percentage of Inland Empire High School Students Meeting A-G Eligibility Requirements

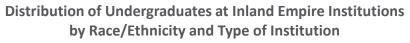


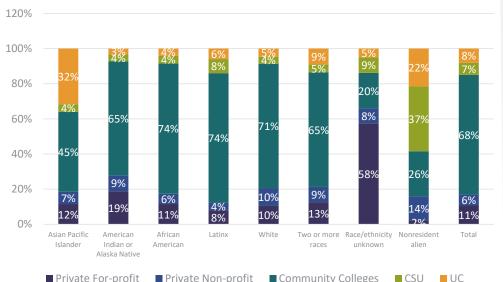
14% unemployment

California: 15% unemployment

Source(s): U.S. Census Bureau, Current Population Survey 2013-2018; CA Department of Education (2018); U.S. Census Bureau, American Community Survey 2018

Only two of the Inland Empire's fastest growing occupations require postsecondary education, indicating that the faster-growing jobs in the region may not all offer sustainable wages and career growth



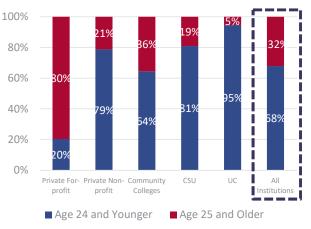


10 Fastest Growing Occupations in the Inland Empire

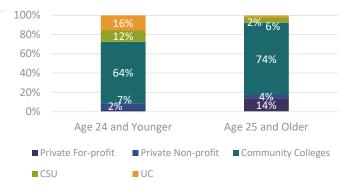
Occupation	Education Required	% Change
Food Processing Workers, All Other	No formal educational credential	77%
Machine Feeders and Offbearers	No formal educational credential	47%
Home Health Aides	High school diploma or equivalent	43%
First-Line Supervisors of Helpers, Laborers, and		i i
Material Movers, Hand	High school diploma or equivalent	42%
Personal Care Aides	High school diploma or equivalent	40%
Software Developers, Applications	Bachelor's degree	37%
Roofers	No formal educational credential	37%
Structural Iron and Steel Workers	High school diploma or equivalent	36%
Brickmasons and Blockmasons	High school diploma or equivalent	36%
Nurse Practitioners	Master's degree	36%

Note: Regional information is based on Metropolitan Statistical Areas (MSAs). As a result, it may undercount occupations from rural sections of the regions that are not part of an MSA. Occupations were excluded if the base year employment did not exceed 1,500.

Distribution of Undergraduates at Inland Empire Institutions by Age



Distribution of Undergraduates at Inland Empire Institutions by Age and Type of Institution



Source(s): U.S. Department of Education, Integrated Postsecondary Education Data System, Full-Year Enrollment Survey 2018; U.S. Department of Education, Integrated Postsecondary Education Data System, Fall Enrollment Survey; CA Employment Development Department

Our conversations in the Inland Empire elevated the following key themes regarding stakeholder needs and equity

- 1. Education remains a priority for students, but the value proposition of a postsecondary education is shifting
- 2. Limited funding and capacity restrain equitable approaches to policy and practice for system stakeholders
- 3. Displaced workers require innovative training to endure uncertain economic conditions
- 4. The role of higher education institutions is evolving; leaders are exploring strategies to better address students' basic needs
- 5. An inflexible postsecondary education system impedes intersegmental collaboration
- 6. The COVID-19 impact has exacerbated the digital divide
- 7. Higher education institutions' transition to online learning has left students feeling less supported



Stakeholders across the Inland Empire expressed student needs and challenges, as well as system barriers and opportunities for redesigning with equity (1 of 4)

INLAND EMPIRE

Limited funding and capacity

Students' postsecondary choices based on shifting value proposition

Students are skeptical of the value proposition of higher education given the high cost and current quality of online learning; this is having an impact on students' choice of institution and enrollment decisions this year, and could also impact persistence and retention going forward

Funding inequity and

budget cuts exacerbate

current challenges; tight

margins and limited

capacity challenge the

ability to redesign the

postsecondary system to

be focused on equity

66

66

staff."

"I never considered taking off a semester, but I know someone who did. She wasn't retaining the material and didn't want to pay the money to not retain information. So, she didn't drop out but is taking a leave. Another person said she **would take classes that are not important to her major**. She is taking gen ed courses now instead of the more important classes for her major. I did **the same thing; taking gen ed and electives**."

"I have kids at Cal States who don't have

award letters yet. They started school and

disproportionately affect low-income kids.

They tried to tell kids how to get access to

an EBT card because they aren't enrolled

and don't have access to the pantry. There

has to be an increase in student support

don't have money. Those systematic

barriers that are happening

66

"Deciding where I wanted to go was harder because I was thinking about what would be easier: to attend a school where I have to stay there or make it easier for my parents by staying home and going to school nearby. I decided to go to La Sierra because I liked their responses regarding benefits to me. I had other options, I wanted to attend UC Santa Barbara. It was difficult because it was more expensive."

Student

Non-profit Leader

66

"The system isn't equitably funded. The community colleges are the champions of equity, yet victims of inequity. You can't provide holistic services with resources that are just not there. When we look at Cal Grant, how our students are funded, our students don't get access to Cal Grant because we have lower tuition."

Higher Education Leader

Student

Source(s): Education First Interviews (2020) 5

Stakeholders across the Inland Empire expressed student needs and challenges, as well as system barriers and opportunities for redesigning with equity (2 of 4)

ID EMPIRE	Displaced workers	A lack of short-term, flexible credentialing programs linked to existing and emerging jobs limits opportunities for displaced workers to retrain and recover	"We have adults at home who could be upskilling right now, but don't have technology or access to do that. How can we support the upskilling needs of adults and the instruction for the kids? There is a huge population that needs resources. All our displaced workers should have a connection that helps them prepare for more than a minimum wage job after this. This needs to be at the forefront. I don't want to train people to go back to minimum wage jobs."	"We need work-based learning that can get folks into jobs that doesn't make them compromise. How do you structure that in a way that allows them to play all the roles they have to play in life? You can do the dual generation approach in Inland Empire."
challenged by evolv institutional role including advanci		Higher education is challenged by evolving institutional roles, including advancing social justice and equity reforms	"I don't know if public higher education has really grappled with the expectation that the public higher education institutions are to be social service agend. We need partnership with county social services and other organizations that can connect our students. Because we have responded to give students what we thought they needed, it continues to build higher and higher expectations of us. So we have to come to gri with: Are we going to be mental health agencies? Are we going to be homeless shelters? Are we going to be all the kinds of things that are real needs for our students? Higher Education Lea	cies.have responded to racial justice issues. They took a long time to address George Floyd, a week or longer. There was controversy, and students who were unhappy with how administration has dealt with racial issues."

Stakeholders across the Inland Empire expressed student needs and challenges, as well as system barriers and opportunities for redesigning with equity (3 of 4)

Policy and intersegmental collaboration	K12, higher education and workforce stakeholders believe they don't have the flexibility to meet student needs for access and convenience that could make students' experiences more streamlined, relevant and affordable (e.g., transfers, microcredentials, work- based learning, etc.)		** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** ** * 	and piece to our stem. It's the erience we Simple experience are they do that as eir elective	"Someone creates a bank of classes that are vetted and A-G approved. Students could take them on their own and it wouldn't take away from their district. Sometimes, districts don't want students to do that because it would mess up their funding." K12 Leader
Digital divide	The digital divide— access to and cost of both devices and internet connectivity— has been fully exposed and exacerbated by COVID-19	"I was looking on my sch they were trying to provi companies. But it can ge mom has an internet bill something about that, th incredible. There's a lot c families that can't afford connection. It's important we expect students to do Fi is cutting off, they're r they're getting kicked ou It's important.	de Wi-Fi with t pricey and now my I. If we could do at would be of underprivileged I Wi-Fi or internet at right now. How can b well when their Wi- nissing lectures,	provide devices having Wi-Fi cor park in the park connection. It's a online school an afford it. I hate f	r school, they're trying to they can loan out, or nections to let students ing lot and get the Wi-Fi a huge requirement to do d a lot of people can't for that the be the reason their education. Internet is ortant."

INLAND EMPIRE

Stakeholders across the Inland Empire expressed student needs and challenges, as well as system barriers and opportunities for redesigning with equity (4 of 4)

	The transition to a fully
	online school experience
20	created challenges,
ransition online	including barriers to
nsition online	engaging and enrolling,
	difficulties learning online
	and a lack of connection
	and support

66

online,

"When you are in person, you get to know people better. I would go talk to my teachers, tell them where I am struggling, and I would stay after school to get tutoring and help. But I don't know how that will be virtually. I hope if I need help from a teacher, they will have time to work with me personally."

Student

66

knowledge about how to guide students with virtual learning—with misinformation from professors because they're not used to virtual classes. It's new to them. Not only do they struggle, but as students we struggle even more. So, when they don't know what's going on, it affects us. If we could get teachers more training, they could guide us to success, and it would benefit everyone."

"With professors there's a lot of lapse in

Student

INLAND EMPIRE

Given what we are learning from stakeholders, what are the likely implications of some of these issues in the Inland Empire, other regions and potentially statewide? (1 of 3)

Digital Equity

Reliable, affordable internet access is necessary to fully participate in online learning. Unlike other utilities—like electricity—it is unequally accessible and expensive. If the internet were available like other utilities, what impact might that have on students' ability to learn?

Student Engagement

Because we know that relationships and belonging matter in persistence and completion—particularly to first generation, Black and Latinx students—how will colleges build relationships with and support students well in the online environment? What changes need to occur for that to be true?



Given what we are learning from stakeholders, what are the likely implications of some of these issues in the Inland Empire, other regions and potentially statewide? (2 of 3)

Course Delivery

Given that there are limited seats in postsecondary in California, what would **help institutions exercise the maximum flexibility already available to them** to craft course delivery options to serve greater numbers of students well? What, specifically, stands in the way?

Enrollment Uncertainty

Many current and potential college students—particularly students of color and students experiencing poverty—are rethinking their plans for this fall. If significant numbers of students in California do not enroll, persist and/or complete, what will this mean to the region and to the state over the next 5-10 years?



Given what we are learning from stakeholders, what are the likely implications of some of these issues in the Inland Empire, other regions and potentially statewide? (3 of 3)

Transfer Improvements

ADT was supposed to strengthen the transfer process for students, helping more earn a four-year degree. **How can ADT be improved?** If it is better known and used, does that go far enough to create the impact for students we wish to see?

Online Instruction

What will it take to support faculty in delivering **high-quality online learning experiences** that encourage student interaction and provide support for their questions and challenges?



Early Themes Across All Regional Conversations To-Date

Interviews and focus groups are continuing, but so far, here is an early look at the cumulative themes we are hearing across California (1 of 3)

Key early findings from our interviews across all five regions...

1. COVID-19 has exacerbated existing inequities in society. This has heightened barriers to students getting their basic needs met.



2. The digital divide access to and cost of both devices and internet connectivity—has been fully exposed and exacerbated by COVID-19.



3. Funding and budget cuts due to COVID-19 exacerbate existing financial challenges and inequities in the higher education system.



Students need to meet basic needs in order to engage in education. **COVID-19 has raised additional barriers to getting these needs met, particularly for students who were already experiencing disadvantage in the system.** These needs include food, shelter, healthcare, internet, employment and mental health services. How can higher education institutions find their role in meeting these needs *and* how can higher education partner with outside organizations to meet needs? "We cannot serve our students quickly enough. There are not enough resources to fill the gap." —Higher education systems leader

"This pandemic means that some jobs are permanently lost. Not coming back." —Higher education systems leader

"I need us to think as one ecosystem...be co-dependent and not independent." —Higher education systems leader

Particularly **for low-income students and students in more remote areas, access to internet can be extremely challenging.** In some places, connectivity is not available, and in all places, connectivity adds to family expenses. For families with children, a higher level of bandwidth is needed to accommodate K12 learning and online college classes at the same time. In addition, homes must have multiple devices to effectively accommodate multiple learners engaged at the same time. While schools and universities tried to provide connectivity through wifi hot spots by working with internet providers or extending service to school parking lots, each came with its own challenges, creating additional costs or inconvenience.

Across and within the three segments, higher education stakeholders perceive that funding is inequitable between them, and that institutions serving the highest-need students get the least funding. In addition, they feel funding is not necessarily focused on students who could benefit most. For example, returning adults or students who have stopped out do not qualify for all of California's financial aid programs. Many institutions will be losing significantly more funding from not having students on campus (and have more cost pressure because of the pivots they need to make to online learning) than they are expecting to lose in state funding. With any significant enrollment shifts—which are expected—institutions are hit on costs from all sides.



Interviews and focus groups are continuing, but so far, here is an early look at the cumulative themes we are hearing across California (2 of 3)

Key early findings from our interviews across all five regions...

4. Connection between higher education and workforce needs to be strengthened.



Pathways, internships, work-based opportunities, micro-credentials and support for working students can both **help students more easily find their way to and through postsecondary credentials, and also help them target their career and gain valuable experience** along the way. Strengthening these connections is important to helping students prepare for and choose jobs that are in-demand, help their prospects, and increase the value proposition of attaining credentials and degrees that support the state's economic recovery in an equitable and sustainable way.

5. Lack of flexibility within the higher education system (and related policies) creates barriers to equity-focused change.



Lack of coherence across segments makes it difficult for students to easily navigate from one segment to the next in predictable and smooth ways to earn credentials and degrees. Policies intended to support students—like the "50 percent rule"—can limit the flexibility of institutions to tend to student needs (e.g. advising) and limit statewide transferability.

6. The value proposition of higher education is changing.



Students expressed skepticism that the price being paid for online education—which they perceive to be of less quality and more difficult to engage with than their in-person college experience—is not worth the same tuition cost as being on-campus where they can take advantage of other supports and activities. Some students are making choices based on this perception to either defer enrollment, change schools or limit the classes they choose to take to lower level courses outside of their majors. This is particularly difficult for students in low-income families, for whom the cost of college can be overwhelming.



Interviews and focus groups are continuing, but so far, here is an early look at the cumulative themes we are hearing across California (3 of 3)

Key early findings from our interviews across all five regions...

7. California needs a statewide data system.



Without a statewide data system it is extremely difficult to know how students are moving from one segment to the next, and how best to understand both regional and statewide needs. While California approved the Cradle-to-Career Data System Act in 2019 and that work is still moving forward, ensuring ample funding and an accelerated timeline could be important considerations. A data system is needed that both protects student privacy and supports intrusive advising. Data that track completion in an on-time and cost-efficient manner and that allow for measuring both persistence and success in degree and workforce engagement are critical tools for supporting students at scale and throughout their K12-postsecondary-workforce journey. "Getting people to believe that this is possible. I think when you have large issues that go back hundreds of years (systemic racism, closing opportunity gaps, etc.) there is this hopelessness... like 'well, we've tried everything.' We need to look much deeper." —K12 education systems leader

8. If not addressed, the long-term impact of inequities and racial injustice could be even more dramatic going forward.



Racial injustice—which was present pre-COVID-19—combined with economic uncertainty and the removal of students from school and college environments where they have relationships and support is taking a toll on students' sense of belonging. **Many students are wondering "What is my place in the world? Am I going to be welcome at college?"** It will take ongoing and consistent action to support students along the path to and through college, as well as a mindset shift for some, from "college is only for some kids" to the belief that it is truly for all.

